



OVERVIEW AND SCRUTINY COMMITTEE

Thursday 25 March 2021 at 6.30 pm

Virtual Meeting

IMPORTANT: The Council fully recognises and respects the role and importance of democratic meetings and is committed to protecting the health and safety of Elected Members and Officers who participate.

This meeting will be held virtually. The meeting will take place via Microsoft Teams and details of how to join the meeting have been provided to Members of the Committee. A telephone dial-in facility will also be available.

For the purpose of public transparency and accountability, the meeting will be live streamed online. The live stream can be accessed here:

<https://www.youtube.com/channel/UCZCvPUsJOLwMJ9ukDsGf0Hw>

The media will be able to report on proceedings from the live stream.

Agenda

- 1 **Apologies for absence**
- 2 **Minutes of the meeting held on 13th February** (Pages 3 - 4)
- 3 **Urgent Business**
To receive notice of any urgent business which the Chairman considers should be dealt with at the meeting as a matter of urgency by virtue of Section 100B(4)(b) of the Local Government Act 1972.
- 4 **Declarations of Interest**
Members to indicate whether they will be declaring any interests under the Code of Conduct.

Members making a declaration of interest at a meeting of a Committee or Council are required to disclose the existence and nature of that interest. This requirement is not discharged by merely declaring a personal interest without further explanation.

- 5 **Safer Ryedale and Community Safety Plan** (Pages 5 - 40)
- 6 **CIPFA Financial Management Code** (Pages 41 - 56)
- 7 **Decisions from other Committees**
Policy and Resources Committee held on 18 March 2021. Minutes to follow.
- 8 **O&S Forward Plan** (Pages 57 - 58)
- 9 **Any other business that the Chairman decides is urgent.**

Overview and Scrutiny Committee

Held as Virtual Meeting
on Thursday 11 February 2021

Present

Councillors Brackstone, Cussons MBE, Garbutt Moore, Keal, King, Middleton (Vice-Chairman, in the Chair), Oxley and Raine and Wass

In Attendance

Will Baines, Alan Bardet, Simon Copley, Christine Phillipson and Margaret Wallace

Minutes

39 **Apologies for absence**

Apologies were received from Cllr Raper.

40 **Minutes of the meeting held on 21 January 2021**

Decision

That the minutes of the meeting of the Overview and Scrutiny Meeting held on 21 January 2021 be approved and signed by the Chairman as a correct record.

Voting Record

Unanimous

41 **Urgent Business**

There were no items of urgent business.

42 **Declarations of Interest**

There were no declarations of interest.

43 **Customer Complaints and Compliments Q3 2020/21**

Considered – The report of the Head of Corporate Governance

Decision

That the Customer Complaints and Compliments Q3 2020/21 be received and noted.

Voting Record

Unanimous

44 **Decisions from other Committees**

Considered – Minutes of the Policy and Resources Committee held on 4 February 2021

Decision

That the minutes of the Policy and Resources Committee held on 4 February 2021 be noted.

Voting Record

Unanimous

45 **Overview & Scrutiny Forward Plan**

Decision

That Members note the Overview & Scrutiny Forward Plan.

Voting Record

Unanimous

46 **Any other business that the Chairman decides is urgent.**

There being no other items of urgent business the meeting closed at 6:50pm.



PART B:	RECOMMENDATIONS TO COUNCIL
REPORT TO:	OVERVIEW & SCRUTINY
DATE:	25 MARCH 2021
REPORT OF THE:	HEAD OF CUSTOMER AND COMMUNITY SERVICES MARGARET WALLACE
TITLE OF REPORT:	SAFER RYEDALE PROGRESS WITH DELIVERING THE COMMUNITY SAFETY PLAN
WARDS AFFECTED:	ALL

EXECUTIVE SUMMARY

1.0 PURPOSE OF REPORT

- 1.1 To provide committee with an update on the work of the Safer Ryedale Partnership. And the delivery of the Ryedale Community Safety Action Plan 2019/21.

2.0 RECOMMENDATIONS

- 2.1 It is recommended that the Overview and Scrutiny Committee note.
- (i) The work of partners on the delivery of the Ryedale Community Safety Action plan 2019/21; (Appendix A)
 - (ii) The North Yorkshire Community Safety Partnership Strategy (Appendix B) and the next steps in the development of the new Ryedale Community Safety Action Plan 2021/22

3.0 REASON FOR RECOMMENDATIONS

- 3.1 The Overview and Scrutiny Committee was designated as the Ryedale District Council's crime and disorder overview and scrutiny committee in July 2009. To undertake this function, it was resolved to receive reports from the Safer Ryedale Partnership.

4.0 SIGNIFICANT RISKS

- 4.1 The significant risks would be the failure to meet the local authorities' legislative responsibilities.

5.0 POLICY CONTEXT AND CONSULTATION

- 5.1 Ryedale District Council- council plan 2020-24 "Our environment a sustainable, safe and clean place" A safe place to live.

REPORT

6.0 REPORT DETAILS

- 6.1 In the interests of efficiency and economy, the responsible authorities in the county of North Yorkshire have agreed to establish a single Community Safety Partnership for North Yorkshire to be known as the North Yorkshire Community Safety Partnership (NYCSP).

- 6.2 **Section 17 Crime & Disorder Act 1998** the crime and disorder act was enacted in 1998 and places a statutory duty on all local authorities together with their partners agencies to develop and deliver a community safety strategy.

This strategy is delivered through the North Yorkshire Community Safety Partnership (Appendix B). Section 17 of the act requires local authorities to identify community safety implications in all their activities which Ryedale District Council (RDC) complies with in order to prevent crime and disorder, drugs misuse and reoffending.

- 6.3 The purpose of the North Yorkshire Community Safety Partnership (YCSP) is to bring together the responsible authorities, supported by other relevant organisations, to fulfil their statutory responsibilities to work together. The NYCSP is supported by district and community hubs. The themes and objectives within the strategy are identified following a joint strategic intelligence assessment (JSIA).

- 6.4 The Local Ryedale Community Safety Group (RDCSG) meets six monthly and incorporates statutory partners including Ryedale District Council, North Yorkshire County Council, North Yorkshire Police, North Yorkshire Fire & Rescue Service, and representatives from the voluntary sector. The Group provides feedback to the North Yorkshire Community Safety Partnership (NYCSP) illustrating how the local action plan has contributes towards the NYCSP strategic objectives.

- 6.5 The Safer Ryedale action plan on local activities in 2019/21 is delivered by multi-agency partners are included in (Appendix B). The action plan supports the previous NYCSP strategy and Local Priorities listed below;

- Continued development of the Community Safety Hub and partnership working
- Develop work around Mental health and offending
- Develop a calendar of prevention activities around community safety, including days of actions
- Work with partners to tackle county lines across the district
- Deliver drugs and alcohol awareness
- Tackle anti-social behaviour
- Review and utilise the tools and powers available
- Explore funding opportunities and maximise resources available.

There has been a slight delay in the action plan coming to committee as a result of the national pandemic. However, work has continued to be progressed and a list of delivered priorities are outlined below and within the action plan (Appendix A).

- 6.6 Ryedale District Council has now achieved the co-location with North Yorkshire Police to develop the Community Safety Hub. Police Officers, Police Community Support Officers (PCSO) are now co-located at Ryedale House and sit within the Safer, Stronger Communities Team working in partnership with community link officers and new Civil Enforcement Officers. This has led to greater understanding of the role of the Hub and increased interaction with council teams, particularly Housing Options and Environmental Protection
- 6.7 In 2020, Ryedale District Council recruited two new civil enforcement officers to work in the Safer, Stronger Communities team to deal with low level antisocial behaviour, and environmental crime, dog fouling, Littering, Fly tipping, collection of stray dogs etc.
- 6.8 In 2020 a review of the fortnightly Ryedale Community Safety problem solving Multi-Agency Partnership (MAPS) Meetings was undertaken. It was agreed that the group would take forward the use of the Orcuma system that was launched throughout North Yorkshire in April 2019. The Orcuma system is a case management database linked with the North Yorkshire Police Niche system where Community Safety Hub cases can be created giving a full recording of individual activities.

The introduction of this system has quickly highlighted repeat cases and provided partners with a full history of events and shows common factors for many of these cases which include alcohol/drug, anti-social behaviour, violence and mental health issues and helps identify any safeguarding issues. This ensures that all cases are risk assessed and a multi-agency approach undertaken.

The group also introduces operation ambience which includes a multi-agency response to complex antisocial cases or repeat offenders. This approach involves key partners undertaking joint visits to repeat offenders offering support and highlighting action that could be taken if they continue with their offending behaviour.

- 6.9 Since the introduction of the Orcuma System in April 2019 the Community Safety Multi-Agency Partnership Meeting have had;
- 449 referrals direct into the Orcuma system
 - there are currently 12 open cases being discussed with attending partners
 - 4 Individuals signed up to Acceptable Behaviour Contracts (ABC's)
 - 3 Criminal Prosecution Notice Warnings (CPNW)
 - 3 referrals to community mediation services.
 - Ryedale District Council currently do not have any Public Space Protection Orders (PSPO) in place, however work is ongoing to gather the necessary data to take these forward
 - 3 Fixed Penalty Notices for Fly tipping have been issued
 - There have also been individual Multi-agency problem solving meetings that have taken place throughout this time to deal with some more complex antisocial behaviour cases for example ASB at Tara Park.
 - A new Community engagement project was also run in Pickering after reports of antisocial behaviour. A community event took place in the Memorial hall engaging the community using a toolkit called "Place Standards" asking 14 questions on "How good is our Pickering"
 - All Safer, Stronger Communities staff have also undertaken community safety and

enforcement training and are now accredited through keep Britain tidy in relation to our statutory responsibilities.

6.10 Ryedale District Council along with partners have also undertaken community safety prevention campaigns have included;

- Dogs Trust Check-up and Chip Event
- Winter dog walker checks –engaging with 99 owners to ensure they are being Responsible owners from November to the end of February.
- Hate Crime week
- Safeguarding week
- Domestic abuse
- Bogus callers awareness
- Homelessness Campaign and checks
- Traveller/Gypsy count –Team involved in the collating of this annual campaign
- Proactive campaigns with licenced premises to aid training of staff in the signs of drug misuse within the premises and how actively to discourage this type of behaviours
- Mini-Police with 40 pupils participating as of March 2020
- Multi-agency fraud and scam talks to local groups.
- Road Safety education events including winter driver checks engaging with 120 drivers
- Wolds against rural crime campaign – North Yorkshire Police and community Team.

6.11 During Covid it was agreed that the MAPS meeting would take place weekly to deal with any community tensions and implementing of new Covid government guidance. Due to this it was agree that the new community safety action plan for 2021/22 should be placed on hold to ensure resources were utilised appropriately during covid. Action taken through this group resulted in;

- Joint visits with Police and Environmental health officers
- Joint patrolling of areas of concerns.
- Multi-agency meetings to tackle ASB and public health concerns
- Join working to support vulnerable people
- Join communications on fraudulent and scam activities
- Introduction of a new Covid marshal

This meeting went back to fortnightly after North Yorkshire public health set up the Covid locality outbreak meetings.

6.12 During Covid we also introduced the Ryedale Community Connect Partnership meeting. This meeting brings together all tiers of local government and public services, along with community volunteer groups and charities to work together to help support our most vulnerable people during covid. This included providing support in relation to self-isolation, mental health and wellbeing and increased poverty and personal debt, food distribution and public safety.

7.0 IMPLICATIONS

7.1 The following implications have been identified:

- a) Financial – The District Council has an established community safety budget for staffing. The Police, Fire and Crime Commissioner for North Yorkshire provides funding for community safety to enable responsible authorities to react to emerging local community safety needs and demands for targeted services, respond to emerging local community safety concerns or immediate crime and ASB reduction requirements and conduct planned targeted communications and social marketing interventions. This funding is £1,916.12.
- b) Legal – Any legal implications will be highlighted when detailed proposals are brought to Committee and / or Council for approval within the new action plan priorities.
- c) Equalities- The North Yorkshire Community Safety Strategy identifies local issues that have equalities implications; the need to address the risk of criminal activity in disadvantaged communities; the involvement of young people both as potential victims and offenders; domestic violence; hate crime and tackling the fear of crime, particularly amongst vulnerable groups.
- d) Resources- Staffing is included through the work of the Safer Stronger Community team and community safety partners
- e) Planning- Not applicable
- f) Health & Safety- Health and safety Risk assessments are undertaken.
- g) Environmental and Climate Change - Not applicable
- h) Crime & Disorder- The Community Safety Strategy and action plan meet our statutory duty under the crime and disorder Act 1998.

8.0 NEXT STEPS

- 8.1 Development of the new Ryedale Community Safety Action plan 2021/22 in line with the NYCSP strategic priorities
- 8.2 Further development of the Community Safety Hub
- 8.3 Introduction of five new community link officer areas inline with council wards, Town Council. Parish Council areas.
- 8.4 Introduction of intelligence led practices and new area profiles to establish baseline information and measure outcomes.
- 8.5 The review of the Anti-social Behaviour Policy
- 8.6 Introduction of Public Space Protection Order (PSPO)

Name of Head of Service Job Title

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Background Papers:

Include any referenced papers

Background Papers are available for inspection at:
Location or web address

RYEDALE COMMUNITY SAFETY ACTION PLAN 2019 – 2021

Version control:

Version	Action	Date
Version 1	Original action 2018/19	19.05.30
Version 2	Update 2019/20 Merge of KR & AH Actions. Header changes. Lead name changes to MW	20 18.02.20
Version 3	Up-dated 2019-20 Merge of KR, AH & JM	20.02.20
Version 4	Up-dated 2019-20 Merge of KR, AH, JM, ML	28.02.20
Version 5	Up-dated 2019/20 Merge of KR, AH, JM, ML, RH	06.03.20
Version 6	Up-dated 2019/20 of KR, AH, JM, ML RH, MD	10.03.20
Version 7	Up-dated 2021 AJ Road Safety Section updated by BS from minutes of the last meeting Nov 2020 Up-dated 2021 B Up-dated 2021 JM Up-dated 2021 SW	12.02.21 16.02.21
Version 8	Up-dated 2021 MD	17.02.21
Version 9	Update and amendments MW	11.03.2021

Cyber-Enabled Sexual Crime. Overarching Lead: Inspector Martin Dennison

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	Action	Who	Progress Update
1	Awareness Training and presentations to be undertaken within educational establishments at an age-appropriate level	SNA Team PCs and PCSOs	Engagement undertaken including school assemblies and visits to out of school clubs. This work continues as part of our business as usual with schools and educational establishments 2020-21 update. There has been significant national and regional investment in detecting cyber-enabled sexual crime. In relation to NYP SNA work this has been curtailed by the Covid Pandemic as visits into schools have been impossible. This work forms part of business as usual with officers and PCSOs providing remote guidance and advice and following up any evidence of substantive offences.

**Fraud (Personal):
Lead: Margaret Wallace**

	Action	Who	Progress Update
1	Awareness Raising session– Trading Standards to attend to give presentation	JM	Awareness Raising session took place Mon 24 June 2019 at Ryedale House

			<p>Banking protocol has featured within NYP crime and Community Safety Roadshows. There has been an extensive media and social media campaign relating to both banking protocol and financial scams</p> <p>2020/21- During Covid work has continued with trading standing making the public aware of bogus callers, telephone and email scams.</p>
2	Banking protocol training	SGT Paul Gibson Hodges	<p>Banking protocol training has been rolled out to staff including PCs and PCSOs in the Ryedale and Scarborough areas. This has been effectively put into practice and acted upon swiftly. Follow up enquiries are conducted NYP Fraud Investigation and safeguarding put in place for the intended victim – according to their level of vulnerability.</p> <p>Update: All Ryedale SNA staff have received training as Fraud Ambassadors. The SNA team working with the economic crime unit identify those people who have been targeted by fraudsters – predominantly using online or telephone scams. Victims are contacted and crime prevention advice and reassurance is given. For those Vulnerable victims target hardening and referrals can be submitted to Social Services or Multi-Agency Problem Solving meetings. Cocoon Watch schemes can also be established with the neighbours of victims to ensure neighbours watch out for each other.</p>
3	Training and roll out of banking protocol officers	PS Paul Gibson Hodges	<p>SNA officers have been trained in the banking protocol and two PCSOs from the Malton area are receiving training as Fraud Ambassadors</p> <p>Banking protocol training for officers has been rolled out to officers and PCSOs. This training was ostensibly carried out online. All PCSOs have received training as Fraud Ambassadors in line with Force priorities. This enables staff to identify the presence of scams and provide advice</p>

LEAD Kim Robertshaw

	Action	Who	Progress Update
1	Continue to chair the Local Delivery Group and promote active membership across stakeholders	RDC	Ongoing, quarterly meetings held remotely. Prevent Action Plan developed for 2020/21. Membership of the group has been reviewed and constantly trying to increase attendance. New terms of reference completed in August 2020. Venue booking policy disseminated across all parish councils 2019.2
2	Provide the annual Counter Terrorism Local Plan intelligence update through community engagement	Prevent Local Delivery Group	CTLP workshop updated completed and intelligence report provided through Local Delivery Group in Jan 2020 and November 2020 meeting concentrated on this. CTLP submitted for 1 st Feb 21 deadline. Information gathered throughout the year from meetings information received
3	Provide WRAP sessions when and where the need is identified with partner agencies and ensure effective communication on Prevent issues is disseminated across the district to our partners where appropriate	RDC Specialist officers	182 officers trained in 2018/20. Due to face to face training not being possible, e-learning package to be used. These have been circulated to Prevent group members. Training guidance for Prevent to be updated for RDC staff and Agencies part of the Local Delivery group to review staff training requirements.
4	Develop a local community engagement plan to disseminate information	Prevent Local Delivery Group	RDC website to be reviewed for Prevent information updated in 2019 with partner links. Improve links with education sector to improve intelligence and information sharing. Provide information to partners on "signs and Symbols" through e-leaflet dissemination to support national training packages. Review how RDC can deliver local awareness once new national training package created. Promoted the police partnership (intel) forms through WRAP training and Safeguarding training.

Substance Related Crime and Anti-Social Behaviour:

Lead: Bridget Skaife

	Action	Who	Progress Update
1	<p>Be proactive and visible in the community, to build the trust and confidence of communities, encourage reporting and seeing at first hand the issues experienced.</p> <ul style="list-style-type: none"> Facilitate and coordinate wider partnership support through Multi Agency Forums Use the partnership decision making model to determine priorities and the development and delivery of specific, shared action plans. Use of Anti-Social Behaviour legislation to deal with those causing anti-social behaviour. Implementation of the Community Safety Hub within Ryedale District Council offices. 	NYP/RDC	<p>The Safer, Stronger Community Team facilitate the holding of some of the CAP Group meetings within the Ryedale area and drive much of the coordination of multiagency partnership engagement</p> <p>Civil Enforcement Officers in post carrying out regular patrols of Ryedale. Issuing of fixed penalty notices for fly tipping, littering.</p> <p>Covid Marshall in post showing a presence daily throughout Ryedale educating and advice with regard to the covid rules and guidance issued by central government.</p> <p>Involvement has extended into the schools collaborative meetings – implementation of the Orcuma case management system of MAPS and in 2021 young persons and adolescents.</p> <p>RDC has hosted multi-agency meetings to deal with specific issues arising in the local community to include issues around Thornton Dale Car Park of ASB.</p> <p>These style of meetings will continue throughout the year for any high level ASB which require a specific singular meeting with all relevant partners.</p> <p>Training in Anti-social behaviour legislation via the Enforcement Academy of Keep Britain Tidy has been undertaken by all Community Link Officers and Civil Enforcement Officers in 2020 Legislation has been acted upon in relation to lower level offending albeit evidence in support of a CBO has been complied with through joint working between the Police Team and RDC. Further understanding of the - Anti-social Behaviour, Crime and Policing Act 2014: Anti-social behaviour powers Statutory guidance for frontline professionals</p>

			<p>In order for officers to review all the new tools/powers available to them specifically CPNs, PSPOs, CBOs.</p> <p>The NYP Safer Neighbourhood Team have co-located with the Safer, Stronger Community Team within Ryedale House to form a unique multi-partnership hub. This co-location provides a greater opportunity to pool skills and resources and reach quicker outcomes through collaborative problem solving. This has the additional benefit of providing financial and operational efficiency.</p> <p>Fixed Penalty Notices to be issued for environmental crime to include fly tipping, litter.</p> <p>PSPO - not yet in place but consultation to be carried out in 2021 within an area of Ryedale to enable this to be actioned</p>
2	<p>Co-ordination and delivery of multi-agency operations aimed at identifying and supporting young people and vulnerable adults and identifying, targeting and disrupting those that are exploiting them. Attending locations that are being used to exploit or commit crime and ASB and we will use appropriate enforcement powers to disrupt and deal with issues identified.</p>	NYP/RDC	<p>Scarborough & Ryedale TT & CG - The purpose of the Tactical Assessment is to enable the group to:</p> <ul style="list-style-type: none"> • Identify threats that require a tactical response. • Make well informed resource allocation decisions against: <ul style="list-style-type: none"> • priorities in the Control Strategy • exceptional issues of risk • community and organisational outcomes • By reviewing intelligence, prevention and enforcement plans and currently agreed operational activity • Focus intelligence gathering in areas where further information and intelligence is required <p>Co-ordinate activity across several departments relating to the above.</p> <p>The Ryedale MACE meeting is now the Ryedale and Whitby MACE meeting and is attended by NYP, RDC and SBC staff. The location of the meetings rotates within the Ryedale and Whitby areas and they are six weekly. Actions emanating from this meeting educate and influence the deployment of our staff in combatting ASB and launching disruption and diversion.</p>

			<p>These meetings are now held virtually since Covid outbreak and continue monthly</p> <p>Attendance by Safer Stronger Communities Manager at the regular Disruption Panel – which focuses on a wider family network and partnership intervention of known persons involved in crime</p>
3	Facilitate and coordinate wider partnership support at fortnightly MAPS (Multi Agency Problem Solving) meetings	NYP/RDC	<p>Ryedale Multi-Agency Problem Solving meetings are held fortnightly and address a number of referrals into the multi-agency attended forum. These referrals concern</p> <ul style="list-style-type: none"> • vulnerable individuals, • vulnerable communities or • emerging community tensions • High Risk Domestic Violence relationships <p>These meetings have continued in an online Teams format</p> <p>The meeting uses the Orcuma system that was launched throughout North Yorkshire in April 2019. Community Safety Hub cases can be created giving a full recording of individual activities. It has quickly highlighted repeat cases and gives a full history of events and shows common factors for many of these cases which include alcohol/drug, anti-social behaviour, violence and mental health issues and helps identify any safeguarding issues.</p> <p>Referrals can be made into the meetings by any partner agency and are discussed, managed and problem solved through the multi-faceted approach</p> <p>Membership of this group is constantly reviewed and other partners approached to look to joining the meetings, most recently Probation Services has been approached – awaiting confirmation of attendance.</p> <p>Introduction of operation ambience to work in partnership to address complex ASB cases</p>

			New approach to community engagement using new place standards toolkit.
4	Community Safety Hub	NYP/RDC other partners	NYP officers and staff have implemented a number of local problem solving plans which although were once done in isolation from other partners now utilise the skills and expertise of other departments in the inclusion of RDC and other partners in the creation of the plan, coherent objectives, a joint strategy and a commitment to successful completion of the plan. This includes for instance the Operation dealing with ASB and disorder in Pickering 2019-2020.
5	Use of Anti-Social Behaviour legislation to deal with those causing anti-social behaviour	NYP/RDC	<p>Low level ASB is managed through the issuing of Acceptable Behaviour Contracts</p> <p>Evidence pertaining to higher level ASB formed part of a Community Behaviour Order sought against a Ryedale resident causing disorder in the northern Ryedale area</p> <p>NYP officers and staff routinely deal with a number of ASB issues within the Ryedale area from nuisance issues through neighbourhood disputes, poaching, hate crime and disorder. The whole range of approaches are utilised from Acceptable Behaviour Contracts to CBOWs to Dispersal Authorities.</p>
6	<p>Identify offenders and use the Decision Making Model to support the disruption of illegal drug supply across the District.</p> <ul style="list-style-type: none"> • Share information and intelligence gained through multi agency tasking and operations and use appropriate enforcement powers • Disrupt the supply of NPS through targeting premises that are known to be selling NPS using appropriate tools and powers including the Anti- 	NYP/RDC	<p>There has been little in the way of an impact from NPS (New Psychoactive Substances) in the Malton and Norton areas.</p> <p>NYP has responded to the report of the sale of “edibles” within a school in Ryedale. These “edibles” are packaged as sweets but potentially contain cannaboid or psychoactive substances. Enquiries are underway to identify any offences but this is one of the first instances or what may be labelled NPS or legal highs being sold within the school environment.</p> <p>Illegal drug supply is still the focus of some of the activity within the Safer Neighbourhood Police team and collaborative work is underway with RDC and the Fire Service in identifying threats and collecting intelligence within the Ryedale area.</p>

	<p>Social Behaviour, Crime and Policing Act 2014.</p> <ul style="list-style-type: none"> • Disrupt and take enforcement action with those individuals causing Anti-Social Behaviour who are under the influence of NPS. • Be proactive and visible in the community, to build the trust and confidence of communities, encourage reporting and seeing at first hand the issues experienced 		<p>NYP and RDC staff have maintained visibility in the community and have used strong links with housing associations in the gathering of and acting upon intelligence.</p> <p>A number of warrants have been executed in the Malton and Norton areas leading to the arrest and conviction of individuals involved in the supply of controlled drugs. These have followed intelligence led operations including the deployment of plain clothes officers. Operation Ambience has also been introduced.</p> <p>Information about new substances circulating in the community is circulated to specific staff working with young people by MACE</p>
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**Modern Slavery and Human Trafficking:
LEAD Kim Robertshaw RDC**

	Action	Who	Progress Update
1	Continue to work in partnership to implement the Referral procedure across North Yorkshire with agreement to house cases in an emergency situations for 5 days	NY Housing Authorities	Ongoing. This continues to be used across North Yorkshire. Working with NYCC to integrate into their procedures. Attending the York and North Yorkshire Modern Slavery partnership in March 2020 to promote the procedure.
2	Providing in House Modern Slavery training for officers and stakeholders	External Provider Hope for Justice	Training took place Weds 26 th June 2019 at Scarborough as part of Safeguarding Week 2019. RDC hosted Hope For Justice modern slavery training for staff and multi-agency partners. This was repeat in April 2020 as an online webinar for

			Ryedale staff and partners and some staff also attend a session hosted by Scarborough Borough Council Housing rep to sit on the Multi agency Group to represent housing departments across North Yorkshire. Hosted Gang master Labour Abuse Authority- Modern Slavery training in 2019
3	Undertake joint visit with NYP and Fire service through Operation Contribute to identify those at risk	RDC, NYP, Fire and Rescue	Additional visits to be scheduled for 20/21 in partnership with the Community team

**Safeguarding Children and Adults at risk including D Abuse, Missing People, Sexual Violence and Child Exploitation:
LEAD Kim Robertshaw/NYP, Angela Hartley Domestic Abuse Coordinator**

	Action	Who	Progress Update
1	Continue to deliver the "See Something, Say Something" campaign to encourage anyone who is worried about someone being exploited to tell someone who can help. Delivered through Safeguarding training	Senior Housing Specialist	Safeguarding Week event took place on Fri 28 th June 2019 at Morrisons in Malton and awareness raising through website and press release planned Developed relationship with Community First Credit Union to provide financial services for local financially excluded. Hosted Loan shark training for staff and multi-agency partners. Safeguarding Week 2020 was held virtually due to Covid by a social media campaign in June
2	Continued attendance at the Multi Agency Child Exploitation (MACE) for young people.	Senior Housing Specialist	Successfully lobbied for a separate MACE meeting in Ryedale to address local issues involving the exploitation of young people This is now covering Ryedale and Whitby to align to the policing area

3	<p>Delivery of more Awareness sessions in relation to Domestic Abuse, Making Safe, Safeguarding, MARAC, Claires' Law and coercive and controlling behaviour and Stalking and Harassment</p>	<p>All agencies NYP & IDAS</p>	<p>Throughout April 2019 Lesley Phillips SBC and Police Officers have visited Holiday Parks locally, covering in previous years and DV protocols. Presentation on anti-stalking took place on 26th June 19. List of websites used for grooming sent to all Forum members with Minutes on 15.7.19 21.1 – Hope for Justice leaflet shared at DAF and circulated with the Minutes. 21.1 - All the maternity staff receive training throughout the year. Midwives also complete regular training and support the maternity staff All licensed taxi drivers training in basic safeguarding awareness. This is now being carried out through Microsoft teams due to covid. Plans to work with comms team to disseminate messages throughout the year to raise awareness with RDC staff</p>
4	<p>Develop & Maintain services for Children and young people.</p> <p>IDAS Children's Programmes</p> <p>'Create Confidence' Programme delivered by Early Help Services. 8yr old, 2 x 9 yr old 1 x 10yr old, 3 x 11yr old Provide data and outcomes etc</p> <p>Provide healthy relationships information during Crucial Crew</p> <p>0-19 pathway, Operation Encompass, MAST & Midwifery Team</p>	<p>IDAS</p> <p>Barbara Merrygold</p> <p>IDAS</p> <p>MAST, 0-19 Service & Midwifery</p>	<p>Since September 21 children attended 5-11 years old (3 x 5yr old, 2 x 6yr old, 4 x 7yr old, 6 x ? 3 staff are trained Early Help Workers, will continue to deliver the programme</p> <p>Crucial Crew to be delivered this year by Respect Children's worker at IDAS during June 2019 Ongoing</p> <p>6 Week programmed at Graham School, Young Persons behaviour, where restorative practice is available to them, programme is 2 days per week, could potentially become mainstreamed Update required Crucial Crew to be delivered this year by Respect Children's worker at IDAS. 9.7.19 - Create Confidence is currently running in Scarborough South and Filey and has a fluctuating attendance of between 10 and 12 Primary aged children. It is also being run in Ryedale with 9 children in attendance aged</p>

			<p>between 8 and 10. Girls group has been delivered in Whitby with 3 young women in attendance.</p> <p>21.1.20 - Each term in Scarborough we offer Create Confidence Programmes across the age range 5 – 15 (separate programmes for appropriate age groups), subject to sufficient referrals. This term we are delivering: Create confidence for ages 5-7 at Eastfield (starts 29.1 for 6 weeks) Create confidence (co delivery with Foundation) ages 7-10 at Briercliffe (started last week) Teenage years (a mixture of Create Confidence and Girls/Lads Group) for ages 11-15 (due to start 26.2 for 6 weeks) 21.1.20 – Community Coercion Officer shared details of the CEOP website with Forum members, sent out with Minutes.</p>
5	The Ryedale Safeguarding Working Group (formerly Safeguarding Panel) meets quarterly to review this policy, arrange training, monitor referrals and ensure compliance with the Policy. Panel meetings are chaired by a senior officer and members of the panel include the Designated Safeguarding Officer, Safer Ryedale, district councillors and representatives from various council departments		<p>Ongoing – a review of safeguarding practice at the council has recently been undertaken by Veritau.</p> <p>Developed New safeguarding Policy and Procedure. Developed Action Plan to address any issues raised through Safeguarding Audit. Enhanced internal Safeguarding Working group to include representatives from all service areas.</p> <p>Working Group now meets virtually using Microsoft teams, the terms of reference and invitation list has been reviewed</p>
6	Continued attendance at Local Safeguarding Partnership meetings (formerly Safeguarding Adults and Children Multi-agency)	Senior Housing Specialist	<p>Ongoing. Meetings have merged into one meeting covering Children and Adult.</p> <p>This meeting continues to be attended quarterly and is held over Microsoft teams</p>
7	Sustainability of the Emergency Accommodation in the Making Safe Scheme		Meeting arranged for 18.6.19 for all partners to discuss Making Safe

	<p>Foundation to be proactive with the promotion of the Scheme</p> <p>Explore funding opportunities to provide accommodation for perpetrators of abuse and update all agencies</p> <p>Perpetrator programmes – to provide feedback and outcomes</p>	<p>Senior Housing Specialist</p>	<p>Leaflets are being redesigned. MS worker attends Magistrates' Court on a Monday. To complete presentations on. Working procedure to be developed across Scarborough and Ryedale regarding the Scheme and the new Making Safe Scheme.</p> <p>1.10 – From 1.10.19, Tammy Bolton will head the Making Safe Scheme. To deliver the Foundation for change (DA perpetrator programme) Referral systems to remain the same. Rob Malcolm to work with the perpetrators. Currently have 6 properties but they will be going to the RAC's scheme, no accommodation for Making Safe, only short-term. Emergency accommodation can be assessed by contacting duty manager or through CCTV.</p> <p>21.1.20 - To date there has only been 1 request for emergency accommodation which was declined due to risk factors associated with the individual.</p> <p>Scarborough currently working with 11 perpetrators with a further 5 referrals pending assessment/attempting contact and 2 pending closure. Capacity available on the scheme and for any perpetrators who are working we will look to offer support in an evening where appropriate.</p> <p>Additional perpetrator schemes commissioned through NYCC and PCC</p> <p>Fortnightly Making Safe Meetings have now been reintroduced to discuss high risk nominals</p> <p>The scheme has been reviewed and has been rebranded as Positive Choices, meetings for operational staff are now held every fortnight to monitor the performance of the scheme across Scarborough Whitby and Ryedale and RDC attend</p>
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8	Continued attendance at and referrals to Multi Agency Risk Assessment Conferences (MARAC) for high risk victims of domestic abuse.	Senior Housing Specialist	<p>Maracs attended every 2 weeks by Housing staff. A review of the process following a Domestic Homicide has taken place. Maracs to move to twice weekly.</p> <p>Maracs still usually held every fortnight as of Feb 2021 following feedback from agencies, these are held by conference call and a representative from RDC housing attends all Ryedale cases and feeds in if appropriate with consent of the chair to the Ryedale maps meeting</p> <p>There is also attendance at a police led meeting every 2 weeks to discuss high risk domestic abuse cases across Scarborough Whitby and Ryedale</p>
9	Work in partnership to deliver Scarborough/Ryedale's Domestic abuse strategy	Senior Housing Specialist	<p>Attendance at Scarborough Whitby and Ryedale Domestic Abuse Forum and active role taken in any relevant tasks.</p> <p>Hosted Domestic violence awareness session in 2019 for staff and partner agencies</p> <p>Continue to perform active role in the forum</p> <p>A Regional Domestic Abuse Housing Forum has also recently started up Dec 2020 for local authorities and housing associations and RDC provide a rep</p>
10	Maintain Multi Agency Partnership Working Engage with our hard to reach communities e.g. Polish Community, Travellers, LGBT, MESMAC, Muslim community and support staff within the local hospitals	Community cohesion officer, DAC. Places of work, GP surgeries, churches, CAB	<p>Tony Quinn, Cohesion Officer, - Eastern European Community – no easy way to ID them. Look at ways to engage with marginalised communities</p> <p>Victim Support leaflets now available in different languages, on the VS website. Safe Lives website also has information.</p> <p>1,10 – Have made contact with the Food factory at Malton & all the Romanian workers.</p> <p>The welcome to North Yorkshire welcome pack now includes Romanian – link has been sent to DAF.</p> <p>If Europeans want to remain in the UK there is a EU Registration Scheme there is a website translating into different languages, to be circulated. The Registrar's office on Burniston Road can assist.</p>

			<p>Currently trying to get funding from Police, health, SBC etc. For half a day a week to link in with DV services etc. the help desk will be able to speak different languages and signpost to the relevant service.</p> <p>21.1.20 – Tony Quinn reports that he is engaging with the Muslim community, attended mosque etc.</p> <p>In partnership with Scarborough funding the POMOC scheme to improve access to services for EU citizens and publicise and increase numbers applying for the EU settlement scheme. Operational from April 2020</p>
11	Continue to raise awareness of Hate and Mate crime with those living and working in the community through the delivery of briefing sessions	Senior Housing Specialist	Ensure that this is included in all safeguarding training to staff and partner agencies

Stalking and Harassment: Partners

	Action	Who	Progress Update
1	The domestic abuse forum have an action to work on raising awareness	KR	<p>Covered under objective Action 3 above</p> <p>Anti-stalking awareness session took place on 26th June 2019 in Scarborough as part of Safeguarding Week 2019</p> <p>There are now Stalking and Harrassment meetings held every month looking at high risk cases across Scarborough Whitby and Ryedale – a rep from RDC housing attends whenever there is a Ryedale case</p>
2	Instances of stalking and harassment to be brought up on MAPS meetings for discussion and sharing information	All parties	Ongoing All cases of stalking and harassment that are reported are discussed at the Police daily Management meetings

Road Traffic Collisions: LEAD Stuart Hopkins NYFRS

	Action	Who	Progress Update
1	Motorcycle Campaign	Safer Roads Steering Group	Bike Safety campaigns will hopefully resume in 2021, depending on Coronavirus restrictions
2	Older Drivers (Cars) Campaign	Safer Roads Steering Group	Vulnerable Road Users Campaign Sept 2021
3	Young Road User Campaign	Safer Roads Steering Group	
4	Deployment of Data Loggers and Matrix Signs As & when requested via Speed Management Protocol and reported quarterly to the group.	SMP Team	Data logger deployment can still go ahead, having been risk assessed
6	Occupational Road Risk/Users	Safer Roads Steering Group	Drink/Drive Campaign will operate throughout December 2020, with police units being allocated to specific areas.
7	Enforcement Activity Policing the Roads through casualty reduction and reducing criminal use – in recognition of the significant human impact caused by road traffic collisions and the potential threat posed by serious organised crime	NYP	
8	Community Events to be programmed in, geographically and thematically. For example <ul style="list-style-type: none"> • Seat belt monitoring • Mobile phone usage • Cycling Safety Education 	NYF&R RDC, NHW	National Roads Partnership Calendar 2021-2022 has been compiled detailing a month by month list of campaigns.

Border Vulnerabilities and Cross Border Crime: LEAD Inspector Martin Dennison NYP

Aim: To reduce incidents of cross border crime and deprive criminals the use of road networks

	Action	Who	Progress Update
1	Work collaboratively to disrupt cross border activity by analysing intelligence gathered through the partnership and undertaking a decision making process to develop appropriate partnership action plan.	NYP SNA	Ryedale SNA team have worked in developing and supporting the Rural Mobile Watch Ryedale are and have worked on joint patrols aimed at tackling both rural acquisitive and wildlife crime. One Safer Neighbourhood Officer is tasked solely with tackling acquisitive and drugs based crime within the Ryedale area and coordinating multi-agency resources in patrols.
2	Use partnership meetings and activity to proactively gather intelligence and fill gaps.	NYP SNA	Intelligence and information relevant to the tackling of cross border and acquisitive crime is gathered in MAPS meetings and engagements with professional multi-agency partners. In addition to this we have positively engaged with third sector partners including rural and mobile rural watch volunteers.
3	Implement enforcement action, including warrants, premises closures, and disruption of "cuckooing".	NYP SNA	Warrants have been executed throughout the District in Malton, Norton and Pickering in the aim of detecting and disrupting cross border drug supply
4	To support North Yorkshire Police "Border Vulnerabilities Tactical plan"	NYP SNA All parties	RDC are signatories to the local NYP Cross Border Policing plan. NYP and partners have also worked in support of local Rural Watch Volunteer schemes whereby volunteers conduct early morning patrols with officers and staff of rural crime hotspots

Serious Organised Crime – High Community Impact: LEAD Martin Dennison NYP

	Action	Who	Progress Update
1	To work collaboratively to disrupt OCG activity by analysing intelligence gathered through the partnership and undertaking a decision making process to develop appropriate partnership action plan	NYPSNA	<p>OCG and organised crime networks have been identified and targeted within the Ryedale area. Staff from the NYP SNA Team have undertaken training in the disruption of OCGs and the Ryedale based-OCG has a Locally Responsible officer allocated to coordinate all enforcement activity on this grouping. Members of the Ryedale OCG have been raised to disruption panel for a collaborative problem solving approach with partners.</p> <p>In April 2020 following the receipt of information a male believed to be involved as a street-level dealer for class A drugs in within the Ryedale area was subject of a stop search by the Safer Neighbourhood Team. He subsequently was found to have class A drugs. For this offence and a subsequent assault against one of the officers he received a 45 week custodial prison sentence. In the months following his incarceration the organised Crime Group to which he was believed to be a member was believed to have ceased to operate. Further intelligence was received to support this and in December 2020 Ryedale's only recorded Organised Crime Group was archived as inactive.</p>
2	Use partnership meetings and activity to proactively gather intelligence and fill gaps	NYP/SNA	RDC led partnership meetings and in particular with housing associations have been instrumental in our gathering and acting upon intelligence relating to drug supply
3	Implement enforcement action, including warrants, premises closures, and disruption of "cuckooing".	NYP/SNA	Warrants have been executed throughout the area including Helmsley, Malton, Norton and Pickering in the aim of detecting and disrupting cross border drug supply.
4	To support North Yorkshire Police "Border Vulnerabilities Tactical plan	NYP/SNA All Partners	RDC are still signatories to the local NYP Cross Border Policing plan. NYP and partners have also worked in support of local Rural Watch Volunteer schemes whereby volunteers conduct early morning patrols with officers and staff of rural crime hotpots

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North Yorkshire
Community Safety Partnership

North Yorkshire Community Safety Partnership's Strategic Plan 2019 - 2022

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Chair's foreword

It is my pleasure to introduce North Yorkshire Community Safety Partnership's Strategic Plan 2019-2022. Since becoming the chair I have seen the partnership's arrangements develop and grow. The Partnership's Plan demonstrates how organisations will work together to tackle issues, ensuring that our communities feel safe and have confidence in those agencies delivering services to them.

'Working together to make North Yorkshire a safer place'

The Crime and Disorder Act 1998 places a statutory duty on local authorities to create multi-agency partnerships to tackle crime, disorder, anti-social behaviour, substance misuse, other behaviour adversely affecting the local environment and to reduce re-offending. The world of community safety continually changes, and whilst tackling significant resource pressures, the need for partners to work effectively together is essential.

Partnership working, community engagement and empowerment will continue to be the key to tackling crime, disorder and feature significantly within the strategy of North Yorkshire Community Safety Partnership.



Dr Justin Ives - Chair of North Yorkshire Community Safety Partnership
Chief Executive - Hambleton District Council

Setting the Scene for North Yorkshire



North Yorkshire is England's largest county and the third most sparsely populated. Just over **600,000** people are resident across **3,103** square miles, stretching from Scarborough on the east coast to almost the west coast, and from the edge of Teesside to south of the M62. In such a large and diverse county there are challenges to delivering services, and demands and pressures on these services are increasing.

North Yorkshire remains the safest place in England despite official figures showing a 13% increase in recorded crime. This was confirmed in the Office of National Statistics (ONS) "Crime in England and Wales, year ending September 2018" published January 2019. It shows there were a total of 42,279 crimes in North Yorkshire during the 12 month period, giving a crime rate of 51.6 per 1,000 of the population. However it is still the lowest crime rate in England with the national average standing at 85.7.

Broken down into the main crime categories, the latest ONS figures for North Yorkshire show:

- Miscellaneous crimes against society, which includes the possession and publication of extreme sexual images, decreased by 1% (753 crimes in total)
- Burglary increased by 3% (3,718 crimes in total)
- Theft from person up by 15% (472 crimes in total)
- Drug offences increased by 7% (1,588 crimes in total)
- Violence and against the person increased by 27% (12,776 crimes in total), which is broken down into Violence with Injury (5,311 crimes in total, a 13% increase); Violence without Injury category (5,142 crimes in total, a 26% increase); Harassment and Stalking (2,283 crimes in total, a 75% increase- this is a new recording category hence the high percentage)
- Possession of weapons offences up by 35% (295 crimes in total)
- Robbery increased by 19% (195 crimes in total)

- Theft offences increased by 5% (16,960 crimes in total)
- Bicycle theft saw no overall percentage change with 1,171 crimes in total
- Shoplifting increased by 2% (4,527 crimes in total)
- Other theft offences up by 7% (4,580 crimes in total)
- Criminal damage and arson up by 1% (5,940 crimes in total)
- Vehicle offences up by 16% (2,492 crimes in total)
- Sexual offences increased by 24% (1,809 crimes in total). This rise is regarded as a positive reflection of the confidence victims have in North Yorkshire Police, particularly those making historical complaints in the wake of high profile historical sexual abuse cases, plus support from dedicated facilitators for victims of sexual assault
- Public order offences increased by 36% (1,962 crimes in total).

North Yorkshire Community Safety Partnership

In accordance with the legislation, the Crime and Disorder Act 1998, six CSPs had operated across North Yorkshire for a number of years. During 2014 the responsible authorities in the county agreed to establish a single Community Safety Partnership, to be known as North Yorkshire Community Safety Partnership (NYCSP). There are a number of benefits to have one single merged CSP these include; clarity on the leadership of the community safety agenda in North Yorkshire, and an opportunity to align partnership priorities and arrangements for improved multi-agency effectiveness.

Community Safety Hubs

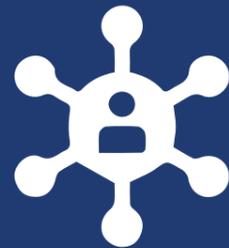
Since the last partnership plan was developed, partners in all seven North Yorkshire districts have worked on increasing multi-agency collaboration to tackle anti-social behaviour and crime affecting communities, including the co-location of police, district councils and other services in 'Community Safety Hubs' in each area. Arrangements and approaches vary across the districts, but common ways of working within these hubs include:

- The colocation of police, council and other staff
- A common 'matrix' scoring form to assess and agree referrals
- Active multi-partner case management
- Use of regular Multi Agency Problem Solving techniques
- Joint work on agreeing disposals.

General feedback and a number of hub specific formal evaluations indicate significant improvement in multi-agency working, better co-ordination and better outcomes for some individuals in our communities. North Yorkshire Police commissioned a Public Health Registrar to undertake a holistic evaluation across the hubs considering activity, demand and impact. Findings of that report will shape the partnership plan and related objectives moving forward.

The evaluation report highlighted the importance of multi-agency activity in each local area, enabling the sharing of intelligence linked to community safety and to instigate appropriate responses at a local level.

Membership and Statutory Functions



Membership

The Crime and Disorder Act 1998 places a statutory duty on local authorities to create multi-agency partnerships to tackle crime, disorder, anti-social behaviour, substance misuse, and other behaviour adversely affecting the local environment and to reduce re-offending.

CSPs' membership must include 'responsible authorities':

- Police
- Local authorities
- Fire and Rescue Service
- Probation
- Health.

CSPs can work with any other local, relevant partners. Membership of the NYCSP includes the responsible authorities, including community safety lead representation for all eight councils. The partnership is chaired by a Chief Executive of one of the district councils.

Each organisation brings its own expertise, resources and understanding of the issues that affect the local communities. Working in partnership allows for initiatives that tackle both the causes and effects of crime and anti-social behaviour. It also reduces duplication of efforts and risk of agencies taking conflicting actions.

Statutory Functions

Community Safety Partnerships are under a statutory duty to work together to:

- Reduce reoffending
- Tackle crime and disorder
- Tackle anti-social behaviour.

Domestic Homicide Reviews

In addition to the above, CSPs also have a statutory duty to undertake domestic homicide reviews when the criteria are met. Under section 9(1) of the Domestic Violence, Crime and Victims Act (2004), domestic homicide review means a review of the circumstances in which the death of a person aged 16 or over has, or appears to have, resulted from violence, abuse or neglect by:

- (a) A person to whom he was related or with whom he was or had been in an intimate personal relationship, or
- (b) A member of the same household as himself,
- (c) Held with a view to identifying the lessons to be learnt from the death.

The Home Office Statutory Guidance (2016) states "where a victim took their own life (suicide) and the circumstances give rise to concern, for example it emerges that there was coercive, controlling behaviour in the relationship, a review should be undertaken, even if the suspect is not charged with an offence or they are tried and acquitted."

Structure and Governance Arrangements

NYCSP

Each priority area is led by a partnership or a CSP Joint Coordination Group (JCG) which is responsible for championing positive outcomes based on the agreed action plan and will regularly report its progress to NYCSP.

A report will be produced annually outlining progress against the partnership plan and will be presented to North Yorkshire County Council Corporate and Partnership Scrutiny Committee and the Police and Crime Panel for North Yorkshire and York.

Inter Board Network

NYCSP will continue to maintain effective relationships with other partnerships. An inter board network in North Yorkshire has been established where the managers of related partnerships (CSP and Safeguarding Boards) regularly meet to ensure agreed core principles are met. This arrangement is to be extended to the Health and Wellbeing Board for North Yorkshire:

- Safeguarding is the business of all Boards
- The Boards will know each other's business
- A culture of scrutiny and challenge will exist across the Boards
- The Boards will work together to avoid duplication and ensure consistency
- At the heart of their decision making, the Boards will remain focused on delivery that benefits people in North Yorkshire
- The Boards share a commitment to a strategic approach to understanding needs including analysis of data and engagement with stakeholders.

- The Boards are committed to developing a joined up approach to assessing the effectiveness of services and identifying priorities for change, including where services need to be commissioned, improved, reshaped or developed.

The network reports to its respective boards and the Systems Leadership Group, where the chairs of the partnerships across North Yorkshire and York meet on a quarterly basis.

Connected Partnerships

NYCSP has had oversight and updates from connected 'community safety' partnerships, this will continue in the delivery of this partnership plan:

- 95 Alive (Road Safety North Yorkshire and York)
- North Yorkshire Drug and Alcohol Partnership
- Prevent Partnership Board (North Yorkshire and York)
- Serious and Organised Crime Board (North Yorkshire and York)
- Business Development and Innovation Board (Reducing Reoffending North Yorkshire and York).



Influencing Partners

Relationship between NYCSP and the Police, Fire and Crime Commissioner

The remit of the Police, Fire and Crime Commissioner extends beyond the world of policing, into crime prevention and engaging with those agencies that have a major role in this. They are under a duty to co-operate with the core agencies that make up CSPs to reduce crime and disorder.

Police and Crime Plan

- **Caring About the Vulnerable-** We will have an in-depth understanding of how we can best protect the most vulnerable people in our society and will invest in services, skills and partnership relationships to deliver the best possible outcomes.
- **Ambitious Collaboration-** We will reach out to partners and drive innovation forward to enhance policing, public protection, community safety and local justice services.
- **Reinforcing Local Policing-** We will equip our people with the technology, skills, capacity and personal support to prevent and tackle crime and reduce demand.
- **Enhancing the Customer Experience-** We will embed an outward-facing perspective to guide all our endeavours, providing an exemplary service that exceeds expectations, whether that is serving the public, shaping the organisation or working with colleagues and partners.

Youth Commission Priorities

North Yorkshire Youth Commission was established in 2015 with funding from the Police and Crime Commissioner (PCC). The Youth Commission aims to enable young people aged 14-25 to inform decisions about policing and crime prevention in North Yorkshire, working in partnership with the PCC and North Yorkshire Police. Following a pilot stage the Youth Commission identified priority areas that they wish to tackle through their project:

- Mental health and vulnerable young people
- Abusive relationships
- Hate crime
- The relationship between young people, police and authorities
- Drug and alcohol abuse
- Missing young people and exploitation.



Achievements (Previous Plan Delivery Plan 2017/18)

Priority Areas for Delivery 2017/18

1. Partnership development
2. Multi-Agency Community Safety Hubs
3. Protecting Vulnerable People
 - Prevent
 - Domestic Abuse.

1. Partnership Development

We said we would ensure the structure, roles and responsibilities of NYCSP and related groups fulfil the CSP statutory functions.

During 2017/18 the terms of reference for all groups were reviewed and action was taken to rectify any gaps. Strong links with other partnerships have been maintained, including development of North Yorkshire's inter board network.

We said we would agree and deliver relevant strategic priorities.

During 2017/18 NYCSP's priorities were based on relevant multi-agency information and analysis. Agreed priorities have complimented the Police and Crime Plan and those agreed by the Youth Commission.

We said we would maintain an overview of Community Safety Commissioned Services.

During 2017/18 a number of community safety related services have been commissioned by the Office of the Police and Crime Commissioner (OPCC). NYCSP and its structures have had a key role in maintaining oversight and scrutiny of the effectiveness of the services.

2. Community Safety Hubs

We said we would implement the development of all hubs across North Yorkshire via the Community Safety Hub JCG. The plan included identified work streams and named leads.

During 2017/18 community safety hubs in North Yorkshire have been identified as "effective multi-agency partnerships, dealing with complex individuals with a high number of social risk factors. A small but promising reduction in demand suggests that further development and investment in this model may yield positive outcomes for individuals and partners involved." (Evaluation report- June 2018).



3. Protecting Vulnerable People

Prevent (Counter- Terrorism and Security Act 2015- to prevent people from being drawn into terrorism)

In the previous partnership plan 'Prevent' was identified as a priority area.

We said we would meet the Prevent strategic objectives:

- Responding to the ideological challenge of terrorism and the threat we face from those who promote it
- Prevent people from being drawn into terrorism and ensure that they are given appropriate advice and support
- Work with sectors and institutions where there are risks of radicalisation that we need to address.

During 2017/18 a number of achievements were made on the multi-agency delivery of the Prevent agenda.

- The Prevent Strategic Board has further developed its governance structure to oversee Prevent delivery both strategically and operationally at a local level. During this period it was agreed that the overview and scrutiny of the multi-agency delivery of the duty is solely held by the Prevent Strategic Board. Regular updates are provided to NYCSP. An agreed Prevent Partnership Plan is in place and is being implemented.
- Regular training events have taken place, highlighting local arrangements including the agreed processes in place for the referral of those identified as being at risk of radicalisation and the role of North Yorkshire's Channel Panel.
- A communications plan is in place to proactively communicate and increase transparency of the reality/ impact of Prevent work, and support frontline staff to understand what Prevent looks like in practice. 'Notice, check and share'.

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Domestic Abuse

We said we would ensure the Domestic Abuse JCG drove forward, through its multi-agency representation, the agreed objectives of the Domestic Abuse Overview Strategy (2014-18):

- To coordinate services committed to early intervention and prevention of domestic abuse for adults, children and young people
- To improve the safety of victims who experience domestic abuse and support them in rebuilding their lives
- To coordinate and deliver interventions for perpetrators to reduce reoffending
- To work together to improve the equity and consistency of services with committed funding through effective partnership working.

During 2017/18 joint commissioning arrangements for Domestic Abuse services, between City of York Council, North Yorkshire County Council and the Office of the Police, Fire and Crime Commissioner have been firmly established. Re-tendering processes for services for victims and perpetrators will start autumn 2018. Ensuring service delivery is consistent across the area; available resources are effectively used, with the right services being available at the right time. This has been successfully shaped by a Domestic Abuse local needs assessment, procurement strategy and commissioning plan.

During 2017/18 the processes and initial funding for the statutory duty of undertaking Domestic Homicide Reviews were further developed and stabilised. Clarity on ensuring relevant reviews are undertaken has been strengthened via the inter board network. When Domestic Homicide Review processes are instigated clear action plans depicting lessons to be learnt with measurable outcomes will be shared across partners and partnerships. The plans will include lines of accountability, to ensure multi-agency practice is improved and a difference is made.

We said the delivery of domestic abuse services will be strategically managed by the Domestic Abuse JCG, with the group reporting directly to NYCSP and Safer York Partnership, with effective connections with other groups e.g. Safeguarding Boards.

During 2017/18 to enhance capacity, partners' accountability and improve delivery, the governance structure of the Domestic Abuse JCG has been further developed. The Domestic Abuse JCG is now underpinned by two multi-agency sub groups. The Domestic Abuse Commissioning Group oversees the commissioning of domestic abuse services and management of performance relating to those contracts. The Domestic Abuse Operations Group oversees the multi-agency operation that supports the delivery of domestic abuse services e.g. MARAC and Making Safe, drafts the domestic abuse strategy and oversees the development and delivery of performance management, reporting to the Domestic Abuse JCG.



Emerging Issues

Serious and Organised Crime

Although Serious and Organised Crime (SOC) is often thought of in a regional, national or international context, its impact is most felt by local communities. SOC is controlled by Organised Criminal Groups (OCGs) that use intimidation tactics and corruption for unlawful gain. Groups can supply and distribute illegal drugs, commit fraud, tax evasion and facilitate human trafficking. Modern Slavery and Human Trafficking can include:

- Labour exploitation- being forced to work long hours, often in hard conditions and to hand over the majority, if not all of their wages. Examples include car washes and nail bars
- Criminal exploitation- involving forcing victims to engage in criminal activities such as cannabis farming, forced begging, pickpocketing and benefit fraud. This also includes 'County Lines' where gangs and organised crime networks exploit children to sell drugs. Often these children are made to travel across counties and they use dedicated mobile phone 'lines' to supply drugs.

The national strategy for tackling SOC is based on the '4P's' approach:

Prevent

To stop people becoming involved in SOC

Protect

To increase protection against SOC

Prepare

To reduce the impact of SOC

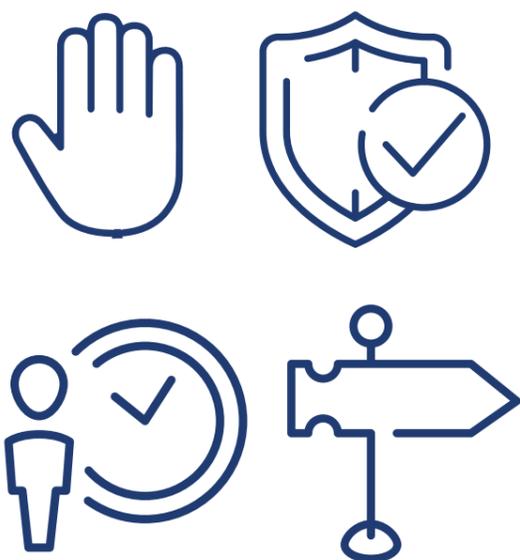
Pursue

To prosecute and disrupt those engaged in SOC.

Hate Crime and Community Cohesion

Hate Crime is any criminal offence committed against a person or property that is motivated by hostility towards someone based on their disability, race, religion, gender identity or sexual orientation. Whilst levels of recorded hate crime are low, we have anecdotal evidence from a range of agencies, including schools, that the true extent may not be known.

Hate crime can happen in any community and can have an impact on a range of community safety matters. A multi-agency Hate Crime Working Group already exists for North Yorkshire. By adopting this as a priority area, NYCSP will have oversight of this group and will ensure there is a clear multi-agency action plan that supports the delivery of awareness raising around Hate Crime and effective reporting and action.



9. Areas for Delivery and Development 2019-2022

NYCSP has agreed the following priority areas for delivery:

- Partnership development
- Community Safety Hubs
- Domestic Abuse (including scoping Sexual Violence and Trauma)
- Serious and Organised Crime (early intervention and prevention)
- Hate Crime and Community Cohesion.

5. NYCSP to incorporate any learning e.g. commissioned evaluations into future strategic plans for community safety, and to build models of local delivery centring on (and aiming to increase) the current effectiveness of the hubs.

The recommendations from 'Community Safety Hubs in North Yorkshire and York- Evaluation of activity, demand and impact' (June 2018) are incorporated within the delivery objectives.

Partnership Development- Delivery Objectives (lead North Yorkshire Community Safety Partnership)

1. To enhance knowledge across organisations regarding strategic functions (Safeguarding Boards and CSP) and at an operational level (Hubs, MAST). With clarity on roles and responsibilities, referral pathways and application of thresholds.
2. To continually develop links with other relevant partnerships, within the changing landscape of Community Safety (e.g. Equality and Diversity Partnerships). NYCSP to be continually informed of emerging issues and ensure that partnerships arrangements are challenged via the inter board network. E.g. Partners have recognised further work needs to be done around cybercrime.
3. To enable NYCSP to become an effective strategic, decision making partnership, further development work is needed around purpose, responsibilities and membership.
4. Effective performance frameworks to be developed across the CSP structures to monitor the effectiveness of the arrangements, including the assurance that resources and funding are being used in the agreed areas for delivery.

Community Safety Hubs- Delivery Objectives (lead- Community Safety Hubs JCG)

1. Local groups should be re-aligned covering safeguarding and community safety, rather than separate local groups for Safeguarding Boards and CSP. It is recognised that will be a number of cross cutting themes and the same people attending the local meetings.
2. In identifying local issues, Hubs should link in with local initiatives. Harrogate team linking in with Harrogate Vanguard arrangements to enhance the local support arrangements for mental health. Sharing of good practice in local arrangements to be shared with partners via the Community Safety Hub JCG and the CSP.
3. The purpose of Local Delivery Teams (LDTs) to be reviewed, to ensure both local and strategic activity is linked with community safety hubs, in shaping priority areas for delivery, performance and potentially future commissioning.
4. Each individual hub will use the data presented in the evaluation report (and other relevant data), to host local discussions on the variability in case management, case mix and outcomes, in order to determine what lessons can be learnt and what changes to hub operations need to be made.
5. The hubs will implement a more comprehensive and 'smarter' use of all 3 risk categories on the matrix referral form, with a formal and clear referral and support pathways. (Examples are given in the full evaluation report).

6. The Community Safety Hub JCG will consider how hubs can be supported to shift the balance of intervention from enforcement to intervention. This will include increasing the breadth of softer 'interventions' available to the hubs. As well as assessing and identifying where possible antisocial problems may arise.
7. In implementing the Case Management System across the hubs, leads will standardise and define what data is collected to drive ongoing performance monitoring and implementation.
8. All partners to celebrate and publicise the success of the hubs, highlighting the close multi-agency working, promising outcomes so far and the exceptional daily efforts of all staff within the hubs to increase community safety in North Yorkshire.

Domestic Abuse- Delivery Objectives
(lead- Domestic Abuse JCG)

The multi-faceted and complex nature of domestic abuse means that it cannot be addressed by one agency alone. Strong partnership arrangements will help victims and those affected by domestic abuse by providing an effective first response to violence and abuse. The Domestic Abuse JCG will drive forward the objectives and agreed partnership vision within 'North Yorkshire and City of York Domestic Abuse Strategy' (2018-22). With the vision statement being,

“Partner agencies across York and North Yorkshire recognise the negative impact that domestic abuse has on families, children and communities, and are committed to providing effective and consistent support and interventions to meet the needs of those affected.”

The agreed objectives that the Domestic Abuse JCG, within its structure, will drive forward are:

1. To coordinate services committed to early intervention and prevention of domestic abuse for adults, children and young people
2. To improve and deliver support to children and young people who are affected by domestic abuse
3. To improve the safety of victims who experience domestic abuse and support them in rebuilding their lives
4. To coordinate and deliver interventions for perpetrators to reduce reoffending
5. To work together to improve the equity and consistency of services with committed funding through effective partnership working
6. To empower those who remain in a relationship with the values, attitudes and skills to remain safe
7. To engage with communities to raise awareness and build confidence to seek advice and support when needed.

Sexual Violence

In developing its response to service needs for domestic abuse, NYCSP has recognised that there is further scoping required in understanding the service needs for sexual violence, which can be a component of domestic abuse.

Sexual activity when consent is not obtained or not freely given is sexual violence. Sexual violence can affect people of all genders, sexual orientation and ages. It is connected to other forms of violence and has serious consequences.

Initially via the Domestic Abuse JCG and other related groups, including the inter board network, scoping will commence on:

1. Identifying service needs and impact for those that have sexual violence in North Yorkshire
2. Developing an understanding of what services are currently commissioned
3. Identifying gaps in multi-agency service delivery and to undertake the necessary action.

Serious and Organised Crime (early intervention and prevention)- Delivery Objectives (lead- 'Prevent' sub group of SOC Board)

The national strategy for tackling Serious and Organised Crime (SOC) will be based on the '4P's' approach:

Prevent

To stop people becoming involved in SOC

Protect

To increase protection against SOC

Prepare

To reduce the impact of SOC

Pursue

To prosecute and disrupt those engaged in SOC.

NYSCP will deliver on the Prevent arm, reporting and linking in with the work of the SOC Partnership Board. With the objectives of:

Safeguarding

1. Protecting families affected by OCGs
2. Prevention of child criminal exploitation
3. Prevention of criminal exploitation in vulnerable adults.

Education

4. Provide referral mechanisms for partners
5. Training opportunities to be developed for workforce, including the voluntary sector
6. Ensure young people, and those working with young people know the signs of someone becoming part of an OCG
7. Clear communications plan to be developed.

Intervention and Diversion

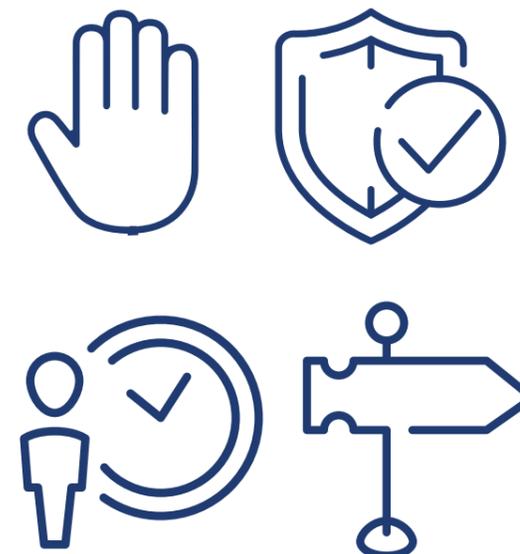
8. Develop intervention activities, seeking funding opportunities when appropriate
9. Create network of third sector organisations and partnership support.

These objectives will be delivered by developing education and training for professionals and communities and establishing clear pathways for intelligence sharing and referring concerns.

Hate Crime and Community Cohesion
(lead- Hate Crime Working Group)

In 2016 the Home Office produced 'Action Against Hate- The UK Government's plan for tackling hate crime.' Led by the Hate Crime Working Group for North Yorkshire and York, the five areas reflected in the Government's action plan will be localised.

1. Preventing hate crime by challenging the beliefs and attitudes that can underlie such crimes. Providing tools to tackle hatred and prejudice
2. Responding appropriately to hate crime in our communities
3. Increasing the reporting of hate crime through improving the reporting process, encouraging the use of third party reporting and working with groups who may under-report
4. Improving support for the victims of hate crime
5. Building our understanding of hate crime through improved data.



Causal Factors

In developing the priority areas for delivery the partnership has recognised there are significant 'causal factors' that have an impact on communities. Namely, mental health, alcohol and drug related issues. Although the partnership does not have specific areas for delivery on these factors, their influence on community safety cannot be minimised. All partners need to ensure they are linked into relevant strategies and activities, influencing and challenging service provision to ensure the right services are reaching the right individuals and groups. Information and intelligence regarding need will clearly come through the community safety hubs; hubs must have effective links with local services.

Mental Health

Public Health England's (PHE) second edition of the Health Profile for England provides the most comprehensive look at the state of the nation's health in one place. PHE report that since 1993, the prevalence of common mental health disorders (CMD) in adults, which includes depression and anxiety, have increased. In 2014, it was estimated that 18.9% of adults aged 16-24 in England had at least one common mental health disorder (CMD).

Health inequalities are present when it comes to the prevalence of mental health problems between population groups. In 2014, the prevalence among females was greater than males (20.7% compared with 13.2%). Overall, people of working were most likely to have symptoms of CMD, although the highest prevalence was among females aged 16 to 24 years. Unlike most physical health problems, prevalence was lowest amongst the oldest age group.

North Yorkshire's Mental Health Strategy 'Hope, Control and Choice' (2015-20), sets out for the first time, a strategy to champion mental health and well-being. It has been created by North Yorkshire's health and wellbeing board in partnership with service users and professionals and draws on the work of North Yorkshire County Council, the NHS, North Yorkshire Police and voluntary sectors.

'Hope, Control and Choice' sets out a series of commitments under three priorities- building resilience, being responsive and reaching out to users and partners. Commitments include:

- Public health awareness raising campaigns to tackle stigma and discrimination
- Working through the county council's stronger communities programmes to introduce a range of local wellbeing initiatives
- New programmes to promote good mental health from birth onwards to help children and young people stay strong
- Working with employers to promote good mental health in the workplace
- Improving access to "talking therapies" in North Yorkshire
- Timely diagnosis of dementia and the introduction of dementia-friendly communities across North Yorkshire
- Working in new ways in both health and social care to take into account the full range of people's needs, including physical health; and
- Bringing together annually North Yorkshire mental health champions to share best practice and to offer challenge.



Alcohol Harm

In North Yorkshire the vast majority of people who drink alcohol, do so responsibly. However around a quarter of all people who drink are estimated to be drinking at harmful or hazardous levels with 209 (2013-15) people dying each year as a result.

Alcohol misuse continues to be present in our communities, putting additional pressure on our emergency departments, police services and damaging our neighbourhoods through antisocial behaviour and violent crime.

North Yorkshire's Alcohol Strategy 2014-19 was developed by North Yorkshire County Council's public health team in partnership with local borough and district councils; the county's clinical commissioning groups (CCGs); North Yorkshire Police and the Police and Crime Commissioner and Yorkshire Ambulance Services. The strategy aims to galvanise partners to collectively reduce the harms from alcohol. It is underpinned by three outcome areas, namely to:

- Establish responsible and sensible drinking as the norm
- Identify and support those who need help into treatment through to recovery
- Reduce alcohol related crime and disorder.

Adverse Childhood Experiences (ACE)

Since the mid 1990's there has been increasing international academic and policy interest in better identifying and responding early to risk factors in childhood and adolescence, as a means to mitigate against problems in later life. Adverse Childhood Experiences (ACE) offers one such example where early childhood trauma is linked to negative outcomes on a range of indicators in adulthood, spanning health, crime, relationships, education and employment.

"Exposure (to identified) ACEs has been associated with poor health outcomes including substance use, mental ill health...as well as unemployment and continued involvement in violence... (and) the impact of ACEs appear to be cumulative, with risks of poor outcomes increasing with the number of ACEs suffered." (Mark A. Bellis 2014)



North Yorkshire Community Safety Partnership's Strategic Plan 2019-2022

Contact us

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REPORT TO:	OVERVIEW AND SCRUTINY COMMITTEE
DATE:	25 MARCH 2021
REPORT OF THE:	CHIEF FINANCE OFFICER (s151) ANTON HODGE
TITLE OF REPORT:	CIPFA FINANCIAL MANAGEMENT CODE
WARDS AFFECTED:	ALL

EXECUTIVE SUMMARY

1.0 PURPOSE OF REPORT

- 1.1 This report includes the draft CIPFA Financial Management Code and sets out the Council's progress in meeting its requirements.

2.0 RECOMMENDATION(S)

- 2.1 It is recommended that the Committee notes the introduction of the CIPFA FM Code and the self-assessment of compliance with the code detailed in the appendix to this report and that future reports will set out progress against the actions stated.

3.0 REASON FOR RECOMMENDATION(S)

- 3.1 To inform the committee of the Council's compliance with the Code.

4.0 SIGNIFICANT RISKS

- 4.1 Failure to produce a statement would result in reputational loss but, more importantly, failure to ensure a high standard of financial management could lead to significant budget and service provision issues for the Council.

5.0 POLICY CONTEXT AND CONSULTATION

- 5.1 Local authorities are required to begin to ensure that they comply with the code.

6.0 REPORT CONTENTS

- 6.1 In light of concerns around the financial resilience and management of local authorities, in particular after the well-publicised issues at Northamptonshire County Council, CIPFA developed, and consulted on, a draft code for good practice in financial management.
- 6.2 The final CIPFA FM code has been issued and local authorities are required to begin to apply the code from 1st April 2020. However, CIPFA considers 2020-21 as a 'shadow' year and requires that by 31st March 2021 local authorities should be able to demonstrate they are working towards full implementation of the code. The first full year of compliance will therefore be 2021-22.
- 6.3 Finance in local government is governed by a complex mix of rules including primary legislation, regulation and professional standards. The general financial management of a local authority, however, has not historically been supported by a specific professional code. Therefore, the CIPFA FM code will, for the first time, set standards of financial management for local authorities in the UK.
- 6.4 The code is designed to support good practice in financial management and help local authorities demonstrate financial sustainability. It builds upon the underlying principles of leadership, accountability, transparency, professional standards, assurance and sustainability.
- 6.5 The FM code is also consistent with other CIPFA codes in that it is based on principles rather than narrow prescription. The code will not, therefore, detail specific financial management processes that each organisation must follow. Instead the local authority must demonstrate that the principles of the code, the Financial Management Standards, are being satisfied. Demonstrating this compliance with the code is the collective responsibility of elected members, S151 officers and their professional colleagues in the leadership team.
- 6.6 The code in itself, of course, does not eliminate financial pressure or risk but compliance with the code validates the organisation's ability to identify and manage risk and plan for long term financial sustainability.
- 6.7 A self-assessment of the County Council's ability to demonstrate that it meets the requirements of the FM code, and areas for further development, are detailed in Appendix A of this report.
- 6.8 In recent years, Ryedale District Council has strengthened its financial management, as recognised in the opinions of both external and internal audit. An analysis of the Council's structures, processes and procedures against the FM Code's Financial Management Standards shows a relatively high level of compliance with these principles. However, there are a number of areas where further actions can be taken to enhance compliance and these are detailed in the appendix.

7.0 IMPLICATIONS

7.1 The following implications have been identified:

- a) Financial
Failure to manage risk can result in legal action and costs
- b) Legal
Failure to manage risk can result in legal action and costs
- c) Other (Climate Change, Equalities, Staffing, Planning, Health & Safety, Environmental, Crime & Disorder)
Failure to manage risk can result in legal action and costs

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Background Papers:

None

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APPENDIX 1

CIPFA Financial Management Code – Self Assessment

Council: Ryedale District Council

RAG Rating

Green – Compliant with the Code

Amber – largely compliant but some areas for improvement

Red – Not compliant /significant areas for improvement

Principle	Current Position	Areas for Improvement in 2021/22
<p>Financial Management Standard A The leadership team is able to demonstrate that the services provided by the authority provide value for money.</p>	<p>Amber - Value for Money is assessed as part of the external audit process and for 2019/20 the Council received an unqualified Value for Money Opinion.</p> <p>Business cases for spending plans – both in the budget – and, especially in the last year as a result of the pandemic – are brought to the Strategic Management Board for evaluation before passing through to members where decision-making is taken by Committee or Full Council and when efficient and effective use of resources has been demonstrated.</p> <p>Regular meetings between the Chief Executive and the Leader were in place in the last year to discuss budget issues including the continuing impact of COVID on the council’s finances and to ensure that any proposals for additional spend showed value for money. All COVID related spend is checked by the Finance team and a tracker is maintained for scrutiny and audit purposes, as well as Government submission. COVID related costs are agreed until October 2021; there may be a need for additional budget provision from reserves if requirements extend beyond this period.</p> <p>Meetings took place between the s151 officer, the Leader and other elected members to discuss the Medium Term Financial Strategy (MTFS) and budget, including ongoing forecasting. The MTFS was agreed in February 2021 with additional ring-fenced investment at the direction of Elected Members. Additional business case development will be required to ensure that value for money can be achieved to move forward these projects.</p>	<p>For 2020/21 and beyond the s151 officer will undertake an annual Value for Money review. For 2020/21 this will largely be retrospective, as COVID-19 has impacted on resources available to do this, but in future years this will take place during the year.</p> <p>Additional finance capacity has been agreed in the 2021/22 budget and this will help to support this work.</p> <p>Additional business case development is required to ensure that value for money can be achieved to move forward projects which were agreed as ring-fenced allocations during the setting of the 2021/22 MTFS.</p>

	<p>An annual 'Value for Money' review is contained within the Service Level Agreement for the Finance Service and this identifies (with the caveat that published data is limited) those services where the Council performs strongly relative to its peers and where improvements could be made. However, the VFM assessment for 2018/19 was not delivered due to other competing demands and it has been delayed in 2019/20</p>	
<p>Financial Management Standard B The authority complies with the CIPFA Statement on the Role of the Chief</p>	<p>Green - The Council complies with CIPFA's Statement on the Role of the CFO – the CFO is part of the Council's Strategic Management Board and reports directly to the Chief Executive. The role is currently a joint role with NYCC and is employed by NYCC as part of the wider 'Better Together' collaboration between the two councils.</p>	<p>Notice has been given by NYCC on the delivery of financial services. As a LGR consultation is currently underway, planning service continuity is on hold until the outcome of Government considerations on the future model of local government and the timeline for implementation is known. This is a major risk for the organisation and will require immediate action following Government decision-making.</p>

<p>Financial Officer in Local Government.</p>	<p>The prospect of LGR has also thrown up some challenges around the potential for conflicts of interest as the CFO is employed by NYCC. In order to maintain the integrity of the CFO role for SDC the CFO is not involved in LGR at NYCC.</p>	
<p>Financial Management Standard C The leadership team demonstrates in its actions and behaviours responsibility for governance and internal control.</p>	<p>Amber – In 2020/21 the Council set up a new Corporate Governance service to ensure that all key governance issues are managed properly and effectively. This encompasses risk management, codes of conduct and standards, democratic services, Freedom of Information, Information Governance and relationships with external bodies. An Annual Governance Statement is reviewed and agreed by Strategic Management Board prior to scrutiny purposes.</p> <p>Internal Audit play a key part of the Council’s assurance framework and meet routinely with the S151 Officer and other members of Strategic Management Board to ensure that Audit resources are appropriately directed towards areas of greatest need (applying a risk-based approach) and that audit actions are followed up.</p> <p>Senior Managers and internal audit have acknowledged the impact of the pandemic on the audit plan (which was not presented to committee until October 2020) and have agreed a schedule for completing all audit work in the plan through to the end of the financial year. Resource has been allocated to this and Strategic Management Board will support delivery of internal audit work as far as they are able during the remainder of 2020/21 but it is recognised that, given the response to the coronavirus and recovery efforts, it is likely that the number of audits and timelines for completion of work will slip further. We have therefore agreed that work to be carried out during the remainder of 2020/21 will be targeted towards</p>	<p>Quarterly Internal Audit progress reports are scheduled for discussion at SMB to ensure sufficient focus on implementing agreed actions, but noting the impact of COVID</p> <p>Discussions will be held with internal audit to ensure that the programme of work for 2021/22 takes account of the ongoing pandemic effect and to ensure that work is prioritised appropriately. This will include improving the timeliness of agreeing actions from internal audit and the implementation of those actions.</p>

	<p>higher priority areas. The internal audit plan for 2021/22 will also take account of any outstanding priorities or work deferred from 2020/21.</p> <p>A new Counter Fraud and Corruption Policy was adopted in January 2021</p> <p>Regular monitoring of the Corporate Risk Register is undertaken by Senior Management Board</p>	
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<p>Financial Management Standard D The authority applies the CIPFA/SOLACE Delivering Good Governance in Local Government: Framework (2016).</p>	<p>Green - The Council's Annual Governance Statement is prepared with consideration to CIPFA's good governance framework and principles.</p>	
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<p>Financial Management Standard E The financial management style of the authority supports financial sustainability.</p>	<p>Green - The Council Plan and MTFS set the strategic framework for the Council and the tone for financial leadership. The Strategy contains ten objectives:</p> <ul style="list-style-type: none"> • Budgets are Prudent and Sustainable in the Long Term. The Council will aim to maintain a balanced budget by ensuring that in-year expenditure is matched by income from Council Tax, Business Rates, fees and charges and grants from government and other bodies. Funding from reserves will be used to cover one-off investments or temporary initiatives subject to a detailed business case being approved by Members. • Financial plans recognise corporate Priorities and Objectives. • Significant risks are identified, and mitigation factors identified. • The Capital Programme is planned over a 4 year period with no further borrowing planned at this stage other than Finance lease arrangements. This will be kept under review to ensure optimum Financing arrangements are put in place as capital plans progress. • Constraints on capital and revenue resources, including the uncertainties around future government funding, are recognised and taken into account. 	<p>Budget Management in the council is carried out through a principle of delegation and management accountability. Finance officers advice but budget managers have operational responsibility for spending against agreed resources. Further work will be undertaken to improve the budget manager experience, including looking at systems and training</p>
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	<ul style="list-style-type: none"> • Council Tax increases will be kept within the Government’s expected upper level of increase, and the broad anticipated increase for future years will be set out within the Financial Plans, recognising that these increases may be subject to change. • Prudent levels of general balances, reserves and contingencies are maintained in the context of an assessment of the risks facing the Council; • Value for Money and achievement of improved efficiency and service delivery underpin the Financial Strategy. • The Financial Strategy supports the achievement of Excellence in Financial Management and use of resources. • The Council will seek to maximise income through a Commercial Strategy. 	
<p>Financial Management Standard F The authority has carried out a credible and transparent financial resilience assessment.</p>	<p>Green - Financial resilience underpins the objectives of the Council’s Medium Term Financial Strategy. An annual budget risk assessment is undertaken which underpins the budget.</p> <p>The Council scores well on the CIPFA Resilience index especially due to high levels of reserves. In terms of reliance on Council Tax it is around average but has a lower ratio of fees and charges to service expenditure</p>	<p>A new commercial strategy was launched in 2020, but full implementation has been delayed due to the impact of the pandemic. This will be picked up again in due course</p>

<p>Financial Management Standard G The authority understands its prospects for financial sustainability in the longer term and has reported this clearly to members.</p>	<p>Green - The MTFS is developed in consultation with Strategic Management Board and elected members. It is approved by the Policy and Resources Committee before being recommended to full Council.</p> <p>The later years of the MTFS take into account scenario planning and the overall Strategy includes projections over a four-year period.</p> <p>The reports and briefing to members are clear about the long-term risks and sustainability.</p> <p>The council retains appropriate reserve balances to manage risks over the medium term and the Strategy includes the specific policy on use of reserves.</p> <p>The capital plan covers the same time period. This has been updated in recent years and spending is now linked to some key strategic objectives, such as affordable housing or supporting business</p>	
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<p>Financial Management Standard H The authority complies with the CIPFA Prudential Code for Capital Finance in Local Authorities.</p>	<p>Green – Management of the Council’s debt is governed by the Treasury Management Strategy and Prudential Indicators which aim to ensure the Council’s capital expenditure plans are prudent, affordable and sustainable, with decisions on borrowing taken in light of spending plans and available funding, cash flow needs and interest rates (current and future forecasts). Regular monitoring reports are presented to members.</p> <p>The Council’s Treasury Management Strategy and prudential indicators comply with the requirements of the Prudential Code.</p> <p>The CIPFA Code requires the Chief Finance Officer to ensure that members with responsibility for treasury management, particularly those with responsibility for scrutiny, receive adequate training in treasury management. Training has been provided to members by Link Asset Services and further training will be arranged as required.</p>	
<p>Financial Management Standard I The authority has a rolling multi-year medium-term financial plan consistent with sustainable service plans.</p>	<p>Green - The Council has a 4-year indicative budget which underpins annual service planning. This is updated annually with the process of revision beginning in summer and feeding through member meetings in the autumn.</p> <p>Latest information on funding, costs and risks are highlighted on every available occasion.</p>	

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<p>Financial Management Standard J The authority complies with its statutory obligations in respect of the budget setting process.</p>	<p>Green - The Council sets a balanced budget and complies with the requirements in relation to the S151 Officer statement (s25) on the robustness of the budget and adequacy of reserves.</p> <p>(See annual budget report to full Council – February each year)</p>	
<p>Financial Management Standard K The budget report includes a statement by the chief finance officer on the robustness of the estimates and a statement on the adequacy of the proposed financial reserves.</p>	<p>Green - As above through the s25 opinion</p>	
<p>Financial Management Standard L The authority has engaged where appropriate with key stakeholders in developing its long-term financial strategy, medium-term financial plan and annual budget.</p>	<p>Amber - The MTFs and budget is developed in consultation with Members and Senior Management Board, building on discussions held with budget managers to identify pressures and savings. A public consultation takes place and its results are reported to members.</p> <p>Member briefings are held during the autumn to highlight the key budget issues and encourage further discussion between groups and the s151 officer. More detailed discussions are held with the leader throughout the budget process.</p>	<p>Review the budget consultation to improve and consider content including specific budget proposals.</p> <p>Encourage great member involvement prior to budget meeting</p>

<p>Financial Management Standard M The authority uses an appropriate documented option appraisal methodology to demonstrate the value for money of its decisions.</p>	<p>Green - Investment decisions are subject to financial appraisal using appropriate financial modelling for example discounted cash flow using whole life costs and income.</p>	
<p>Financial Management Standard N The leadership team takes action using reports enabling it to identify and correct emerging risks to its budget strategy and financial sustainability.</p>	<p>Green - Quarterly in-year financial monitoring reports are produced as part of the council’s reporting cycle. This includes setting out the impact on reserves Ad-hoc reports are also brought when significant issues are identified.</p>	
<p>Financial Management Standard O The leadership team monitors the elements of the balance sheet that pose a significant risk to its financial sustainability</p>	<p>Amber - Use of reserves is explicitly reported in quarterly performance reports. Quarterly treasury reports update on investments and debt. Regular reviews of Reserves by the s151 officer are undertaken mid-year in order to justify amounts and reasons for the Reserves. This is then incorporated into the longer term forecasting of reserve balances is included as part of the MTFS report. However as it is expected that reserves will be used more in the forthcoming years and therefore this will be enhanced</p>	<p>Review reporting of balance sheet items to Strategic Management Board as part of Q reporting regime.</p>

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<p>Financial Management Standard P The chief financial officer has personal and statutory responsibility for ensuring that the statement of accounts produced by the local authority complies with the reporting requirements of the Code of Practice on Local Authority Accounting in the United Kingdom</p>	<p>Green - The Statement of Accounts is prepared in accordance with The Code of Practice on Local Authority Accounting in the United Kingdom. This is stated in the accounts that have been signed off by the s151 Officer ahead of submission to the Audit Committee. The Council has consistently received an unqualified audit opinion from the external auditors.</p>	
<p>Financial Management Standard Q The presentation of the final outturn figures and variations from budget allows the leadership team to make strategic financial decisions</p>	<p>Green - The outturn report identifies key variances from budgets with appropriate explanations and recommends action where appropriate in line with the in-year quarterly monitoring process. Any key issues arising from the outturn figures are reflected in the budget and MTFS process.</p>	

Overview and Scrutiny Forward Plan

Date of Meeting	Committee	A/B	Service Area	Report Title	Draft Deadline	Final Deadline	Draft Press Release	Implement Date	Full Council	Reporting Officer	Annual Y/N
March											
25-Mar-21	Overview and Scrutiny Committee	OS	Customer Services	Safer Ryedale and Community Safety Plan	03-Mar-21	16-Mar-21				MW	Y
25-Mar-21	Overview and Scrutiny Committee	A	Financial Services	CIPFA Financial Management Code	03-Mar-21	16-Mar-21				AH	Y
April											
22-Apr-21	Overview and Scrutiny Committee	Au	Corporate Governance	External Audit Progress Report	31-Mar-21	13-Apr-21				AH	Y
22-Apr-21	Overview and Scrutiny Committee	Au	Corporate Governance	External Audit Plan	31-Mar-21	13-Apr-21				AH	Y
22-Apr-21	Overview and Scrutiny Committee	OS	Corporate Governance	Standards Complaints Overview and Annual Report	31-Mar-21	13-Apr-21				SC	Y
22-Apr-21	Overview and Scrutiny Committee	Au	Corporate Governance	Third Internal Audit and Counter Fraud Progress report	31-Mar-21	13-Apr-21				AH	Y
22-Apr-21	Overview and Scrutiny Committee	Au	Corporate Governance	Internal Audit and Counter Fraud Governance Plans 2021/22	31-Mar-21	13-Apr-21				AH	Y

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